

23 JUL 1952

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Security Information

MEMORANDUM FOR: Assistant Director for Operations  
Assistant Director for Research and Reports

SUBJECT : [REDACTED] Intelligence Organization 25X1B4d

REFERENCES : (a) (Secret) Memorandum AD/rr for DD/I  
dated 22 May 1952, subject as above  
(b) (Secret) Memorandum AD/oo for DD/I  
dated 21 June 1952, subject "Collection  
of Intelligence Information by Research  
Offices"

1. In general, within CIA the functions of collection, on the one hand, and research and analysis on the other, have been assigned to different Offices. In addition to the administrative and other considerations which have generally led to such a division of responsibilities in other U.S. intelligence agencies, CIA's collection functions have been assigned to this Agency as so-called "services of common concern," to which the concept of a centralized and coordinated collection operation is particularly applicable.

2. It is not inconsistent with this general principle to recognize that there is, and should be, a considerable latitude in determining where the line between the collection function and the research and analysis function should be drawn with respect to particular subject-matters.

3. The question presently under consideration is where this line should be drawn with respect to [REDACTED] 25X1B4d analysis. The Office of Operations maintains that in this field the collection function should include the recording of [REDACTED] 25X1B4d and the coordination of all efforts with regard to such recording. The Office of Research and Reports takes the position that the collection function, and control by the Office of Operations, should be cut off after [REDACTED] 25X1B4d

It is the O/RR view that [REDACTED] 25X1B4d and the recording thereof should be regarded as research and analysis and, what is more important, subject to the control

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25X1B4d of the Office of Research and Reports. Other issues raised  
by reference memoranda, such as the precise composition and  
25X1B4d and like matters of administrative  
significance, are extraneous to the basic issue of which of  
these two Offices should control and coordinate the selection

4. My decision on this issue is not based upon general  
conceptual considerations as to what is or is not collection,  
or research and analysis, although I have duly considered the  
impact of this determination upon the over-all division of  
responsibility for these functions as between various offices  
of this Agency.

25X1B4d 5. The motivation for this determination is that there are  
a number of factors applicable to the particular subject of  
which lead me to the conclusion that selection  
and recording activities should be controlled by the Office of  
Research and Reports. These factors include the following:

25X1B4d a. The relatively specialized and separable nature

b. The development in O/RR of a research and analysis center, as a service of common  
concern to other IAC agencies;

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c. The fact that is only one of a number of 25X1A8a  
collection agencies which will be called upon to procure  
the material in question; and

d. The logic of the O/RR view, supported by competent  
expert advice, that in this particular field there is a  
special value in flexibility of assignment as between  
recording and processing activities.

6. This determination in favor of O/RR's control over  
selection and recording activities is not to be interpreted as  
an adoption of all of the views expressed in reference (a), nor  
as a rejection of a number of salutary cautions contained in  
reference (b). It is expected that following this determination:

a. O/RR will work out suitable arrangements for  
the future conduct of selection and recording activities  
within the U.S., and will submit such arrangements to  
this Office for approval. Due account should be taken  
of closely related responsibilities of For example, 25X1A8a

in addition to the function of procurement, [ ] should be made responsible for arranging access [ ] located in U.S. in the possession of non-governmental agencies, and, where appropriate, Q/HR teams should be accompanied by [ ] representatives while engaged in selection and recording activities. 25X1A8a 25X1B4d

b. Q/HR will also have to work out with Q/BO and non-CIA agencies appropriate arrangements for the future conduct of overseas teams and submit the same for the approval of this Office. As respects matters within the jurisdiction of Q/BO, it will be necessary to secure concurrence of ND/P.

c. Q/HR will continue to provide direction to field collectors by preparing requirements, assigning priorities and evaluating results.

7. Subject to the foregoing, it is determined:

a. That the Office of Research and Reports is made responsible for the selection and recording [ ] and that this responsibility should be fulfilled with appropriate recognition of the responsibilities of the appropriate collecting Offices of CIA, or other agencies, to procure and arrange access to material 25X1B4d

b. That AD/HR is authorized to make appropriate administrative and operational arrangements with AD/O, AD/BO, and (through appropriate channels) with non-CIA collection agencies, to enable his office to fulfill the responsibility herein assigned. 25X1B4d

c. That such arrangements, including a proposed revision of TOWs in accordance with the foregoing, should be submitted to this office for approval before implementation.

LOFTUS E. BICKER  
Deputy Director Intelligence